## Management of Financial Risk

1. Performance against the latest approved revenue budget as measured by forecast under/overspend

| Service Area | Approved Budget | Service Forecast | (Under) /Overspend | \% Change from Budget | Represented by: |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Investment Funds | Impact on Earmarked Reserves | Covid Impact | Remaining Service Variance |
|  | £m | £m | £m | \% | £m | £m | £m | £m |
| Business and Customer Services | 18.715 | 19.442 | 0.727 | 3.88\% | 0.000 | 0.065 | 0.344 | 0.318 |
| Commissioning Support Unit | 6.677 | 6.367 | (0.310) | (4.64\%) | (0.216) | 0.000 | 0.064 | (0.158) |
| Enabling Services | 27.510 | 27.529 | 0.019 | 0.07\% | (0.003) | 0.000 | 0.000 | 0.022 |
| Finance | 6.324 | 6.307 | (0.017) | (0.27\%) | 0.000 | 0.000 | 0.030 | (0.047) |
| Governance \& Policy | 3.531 | 3.855 | 0.324 | 9.18\% | 0.000 | 0.000 | 0.220 | 0.104 |
| Fire \& Rescue | 22.793 | 22.971 | 0.178 | 0.78\% | 0.000 | 0.211 | 0.000 | (0.033) |
| Total | 85.550 | 86.471 | 0.921 | 1.08\% | (0.219) | 0.276 | 0.658 | 0.206 |

2. Performance against the approved savings target as measured by forecast under/overachievement

As at Quarter 1 all the service in the Resources Directorate and the Fire and Rescue Service are reporting 100\% delivery of their saving targets ( 22 schemes totalling $£ 2.899 \mathrm{~m}$ ).

Appendix 3 Resources, Fire \& Rescue OSC Management of Financial Risk Quarter 1
3. Performance against the approved capital programme as measured by forecast delays in delivery

| Service | Approved 2022-23 capital programme | New projects in year | Net over / underspend | $\begin{gathered} \text { Total } \\ \text { capital } \\ \text { programme } \end{gathered}$ | Budget Reprofile | Delays | Forecast In year capital spend | $\begin{gathered} \text { \% } \\ \text { Delays } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | £'000 | £'000 | $£^{\prime} 000$ | £'000 | £'000 | £'000 | £'000 |  |
| Business and Customer Support | 1,162 | 0 | 0 | 1,162 | 260 | 0 | 1,422 | 0.0\% |
| Enabling Services | 16,104 | 0 | 0 | 16,104 | 1,072 | (2,276) | 14,900 | (14.1\%) |
| Governance and Policy | 3,095 | 1,020 | 0 | 4,115 | 328 | (212) | 4,231 | (5.2\%) |
| Fire and Rescue | 2,593 | 32 | 0 | 2,625 | 935 | 0 | 3,560 | 0.0\% |
| Total | 22,954 | 1,052 | 0 | 24,006 | 2,595 | $(2,488)$ | 24,113 |  |

